

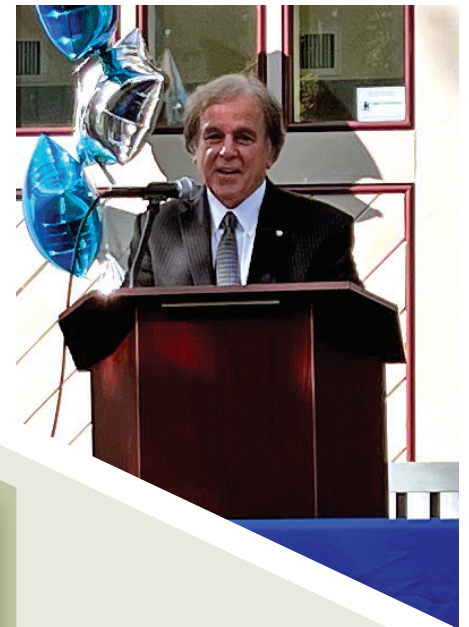
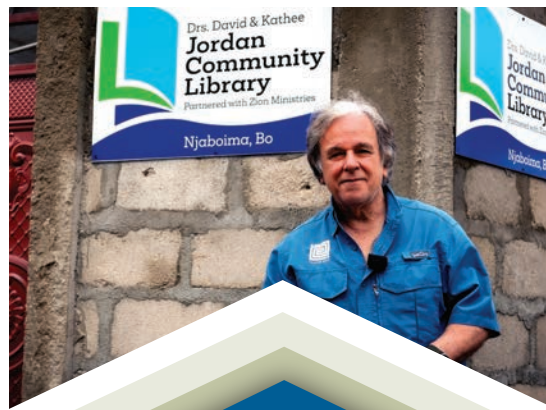


ANNUAL REPORT 2022

Building Communities of Care



Seven Hills
Foundation & Affiliates



LETTER FROM THE President & Board Chair



Dr. David A. Jordan
President



Dr. Charles P. Conroy
Board Chair

**“Change is the law of life. And those who look only to the past or present are certain to miss the future.”
—President John F. Kennedy**

As we reflect on Seven Hills’ accomplishments and highlights of 2022, we cannot help but ride the wave of anticipation into the future. As we are poised to celebrate the 70-year history of Seven Hills Foundation in 2023, it is prudent to assess our journey throughout the decades. We are keenly aware of the experiences from the past upon which we choose to Build Communities of Care and the future of Seven Hills.

Thomas Jefferson said, “I like the dreams of the future better than the history of the past.” In 1953, it was the “dream” of families of children with significant needs to see their children become part of society and enjoy all of the joys life can offer. Step by step, they began to build.

Their initial dream was the mustard seed that blossomed into the Seven Hills of this decade—a magnificent enterprise employing nearly 5,000 staff who support over 60,000 people annually through 15 affiliate in 3 states and 8 developing nations around the globe.

David A. Jordan
Dr. David A. Jordan, President

In 2022, we secured our footing in a positive direction after the winding path of the pandemic. Programs reopened and our participants flourished. The Seven Hills Behavioral Health System of Care connected with individuals and families who felt aimless in the aftermath of COVID-19. In the fall, Seven

Hills leadership interceded in the closing of a major institution for children and adults with special needs in New Hampshire, thus sustaining operations at the state’s esteemed Crotched Mountain School.

At the dawn of each new day, we begin the narrative of another page in history. With each passing minute, we make decisions of varying significance. Many are not worth noting, but some can have a lasting impact—building toward the future in a significant way. These are the bookmarks in the chapters of our history. To the families we support, these are the breakthroughs in Building Care in Our Communities.

2022 is a significant chapter in our timeline. The year’s accomplishments shine the spotlight for Seven Hills to forge a clearer path to the future, our role in healthcare, and progression toward innovation of programs and services that transform the lives of people facing life challenges and striving to secure the most basic of needs.

Charles P. Conroy
Dr. Charles P. Conroy, Board Chair

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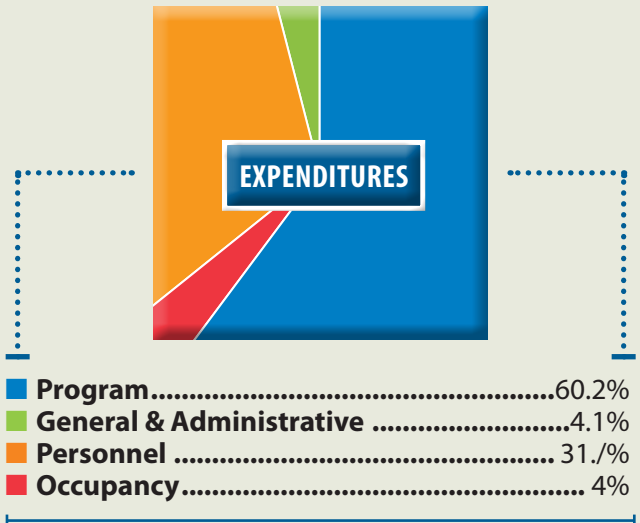
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FINANCIALS



ASSETS

| | |
|----------------------------------|--------------------|
| Cash | 25,807,777 |
| Accounts & pledges receivable | 36,431,920 |
| Deposit with trustees | 5,165,039 |
| Prepaid expenses | 2,089,998 |
| Total Current Assets | 69,494,734 |
| Net property, plant, & equipment | 122,308,846 |
| Deposit with trustees | 7,469,974 |
| Investments | 54,154,432 |
| Other | 6,916,713 |
| Total Assets | 260,344,699 |

LIABILITIES & NET ASSETS

Current Liabilities

| | |
|---|-------------------|
| Note payable & current portion of LTD ... | 10,408,168 |
| Accounts payable | 12,921,488 |
| Accrued & other liabilities | 25,047,204 |
| Total Current Liabilities | 48,376,860 |
| Long-term debt, less current maturities | 94,071,654 |
| Deferred compensation liability | 9,242,929 |
| Net Assets | 108,653,256 |

Total Liabilities & Net Assets.....\$260,344,699

FUNDING SOURCES

| | |
|--|--------|
| MA Department of Developmental Disabilities | 32.21% |
| MA Office of Child Care Services | 30.84% |
| MA Department of Medical Assistance | 8.72% |
| MA Department of Children and Families | 4.81% |
| RI Department of Behavioral Health, Developmental Disabilities & Hospitals | 4.41% |
| RI Department of Health & Human Services | 2.36% |
| Other | 16.65% |



PROGRAM SPOTLIGHT



Announcing Our 15th Affiliate

On November 19, 2022, Seven Hills Foundation assumed operation of Crotched Mountain School (CMS) in Greenfield, NH, forming its 15th affiliate, Seven Hills New Hampshire.

Crotched Mountain School offers therapeutic special education with a rich history and reputation that draws students with disabilities from throughout New England. The School's previous owners had announced its closure for November 18, but Seven Hills was able to secure an agreement and licensing to keep the doors open and the students on campus.

Seven Hills President Dr. David A. Jordan served as President/CEO of Crotched Mountain School from 1985 until 1995. Dr. Jordan recognizes CMS as an "extraordinary place" that aligns with our mission and core values at Seven Hills.

Further, Seven Hills' experienced team is committed to restoring the school to its era of excellence through organizational structure, business systems, financial and intellectual resources, and a shared core value culture that brings joy and success to students and staff.

Located in Greenfield, New Hampshire, the CMS campus is home to thousands of acres of trails, recreation areas, a farm, pool, bowling alley, and more, providing an environment in which students feel safe to grow and explore.

BUILDING COMMUNITIES OF CARE

Seven Hills Affiliates

Seven Hills ASPIRE!

Seven Hills Behavioral Health

Seven Hills Community Services

Seven Hills Family Services

Seven Hills Global Outreach

Seven Hills NeuroCare

Seven Hills New Hampshire

Seven Hills Pediatric Center

Seven Hills Rhode Island

Children's Aid & Family Service

Children's Friend

**Family Services of
Central Massachusetts**

Open Door Arts

Stetson School

YOU, Inc.

Ellsworth Youth & Family Center Opens

October 14, 2022, showcased the grand opening of the newly renovated and repurposed Ellsworth Youth & Family Center in honor of the Ellsworth family's legacy of support to community youth.

The Ellsworth campus, located at 20 Cedar Street in Worcester, is now home to programs that address basic needs, emotional support, and educational pathways: The **Worcester Family Resource Center (WFRC)**, the **Worcester Community Connections Coalition (WCCC)**, the **Carriage House (THC) Grief Support Center**, the **Arts and Music Police Partnership (AMPP)**, and the **Dynamy John S. Laws Academy**. Youth and their families and caregivers now have a safe landing space for meaningful resources and dedicated supports.

Anne Fine, Vice President of Seven Hills Behavioral Health, expanded on the Ellsworth Center focus and vision:

"Having a warm and welcoming environment for kids and families to get an array of needed supports and services is at the heart of building a healthy community and drives our work at the Ellsworth Center. Our staff focuses on health-related social needs, from education support to access to basic needs, referral to housing and health care, and on-site support groups. We will continue to expand to provide to the needs of our Worcester community."



Paving the Road to Higher Ed

For low-income students, particularly those of color, a college education is not an automatic next step after high school graduation. A college degree can break the cycle of lower earnings, housing insecurity, and poor health outcomes and lead to overall well-being and economic stability.

Seven Hills has a long history of helping promising but at-risk students achieve a college education with a mix of federally and privately funded college access programs: The **Bruce Wells Scholars Upward Bound** and **Dynamy John S. Laws Youth Academy** programs in Worcester; and **Gaining Early Awareness and Readiness for Undergraduate Programs (GEAR UP)**, and **Educational Talent Search** in New Bedford.

Most students participating in these programs will be the first in their family to enroll in higher education. Many of their parents or guardians may not speak English, and have had little to no experience with the complex college and financial aid applications.

Seven Hills also supports income-eligible adults—typically low-income/first-generation potential college students—who want to begin or continue their post-secondary education. The **Educational Opportunity Center** provides free education access services including academic, career, and financial aid advising in New Bedford and at seven other centers across Massachusetts in partnership with MassEdCo.

Building the Love of Learning in Bo, Sierra Leone

Seven Hills Global Outreach partners with local NGOs (non-governmental organizations) in eight developing nations around the globe: Bangladesh, Ghana, Guatemala, Haiti, Jamaica, Kenya, Liberia, and Sierra Leone. These nations represent some of the home countries of Seven Hills' diverse staff whose noteworthy journeys have led them to health and human services careers within the organization.

One of SHGO's major goals is to uplift the poorest of the poor through education. In 2022, a major step toward this goal became a reality in Bo, Sierra Leone, where school children and community members celebrated the grand opening of the Drs. David and Kathee Jordan Community Library. Situated near Zion Ministries Primary School in Bo, the library houses more than 25,000 titles, including classroom editions, children's books, and literary classics. In addition to the physical texts, internet-connected desktop computers enable students and community members to explore and expand their knowledge through technology.

Seven Hills President Dr. David A. Jordan noted the significance of this local institution for the village of Bo:

"We hope to create a sanctuary of learning with this space as well as serving as a way out of poverty. The right book can expand imagination beyond assumed boundaries and spark curiosity in pursuit of endless possibilities."

Expanding Community Access in Hopedale

Building a Community of Care creates meaningful relationships and promising opportunities—and Seven Hills ASPIRE! is now doing just that in Hopedale, MA.

The newly renovated building at 150 Charles View Road houses another location for ASPIRE! Community-Based Day and Employment Supports (CBDES), a program of the Massachusetts Department of Developmental Services (DDS). ASPIRE! CBDES enables individuals with developmental disabilities to develop, enhance, and maintain competency in a full range of personal, social, and community activities. The 40 people enrolled at ASPIRE! Hopedale are building a vibrant community of friendship, learning, and career path exploration and planning.

On June 15, ASPIRE! Hopedale participants and staff celebrated the program's opening. Family members, friends, and town and state officials learned about the program and toured the new facility.

ASPIRE! Hopedale is the fifth program location in Massachusetts, and welcomes participants from across southern Worcester County. Many have recently transitioned from their school systems to continue their love of innovative lifelong learning in this caring and supportive community of their peers and staff.



Healing Trauma Through Fitness and Wellness

Despite their life circumstances and unimaginable traumatic experiences, Stetson School, an Affiliate of Seven Hills Foundation, strives to give every youth we serve the opportunity to become a confident, capable young adult, and a productive member of the community. Through state-of-the-art clinical services, specialized educational programming, and therapeutic residential care, Stetson School provides hope for some of the most vulnerable youth and families in our community.

Stetson also recognizes the importance of exercise, free play, and sensory stimulation as core components of its treatment model. In 2022, the School announced expansion to include the Patrick Sullivan Health & Fitness Center in honor of Patrick and made possible through the generous trusts from the Sullivan Family as distributed through Fletcher Tilton, LLC.

The campus has indoor and outdoor basketball courts, as well as a baseball field. However, there is a significant need to provide recreation space outdoors for youth, aged 9-14. The Fletcher Foundation is supporting this need with a generous grant of \$25,000, and the Stoddard Charitable Trust with a \$50,000 grant toward the purchase and installation of an outdoor therapeutic playground and fitness area for this active age group of Stetson youth.

Bringing Quality Healthcare Where It's Needed Most

Seven Hills Community Services (SHCS) and Seven Hills NeuroCare (SHNC) have been working in partnership with Upward Health to enhance the care of the individuals supported through Seven Hills' network of group homes.

Upward Health specializes in providing in-home, community-based primary medical and behavioral health care for individuals with complex needs, eliminating travel, long waits for scheduled appointments, and demands on professionals to move quickly through cases. Home-based care can be evaluated and treated from a wide-angle perspective to factor in social determinants such as food insecurity, isolation, housing needs, transportation, and more.

The Centers for Medicare and Medicaid Services has recognized the success of Upward Health's care model with a contract for ACO REACH—Accountable Care Organization Realizing Equity, Access, and Community Health—specifically designed to serve Medicare patients with complex healthcare needs in a home or long-term-care setting.

Seven Hills has expanded its partnership with Upward Health as a preferred provider and is actively enrolling eligible individuals who receive support across Seven Hills affiliates in Massachusetts and Rhode Island.

The positive outcomes from the partnership have been dramatic, with the individuals, families, and Seven Hills staff reporting high satisfaction in care delivery.

Nourishing Neighbors in Need

Seven Hills Behavioral Health (SHBH) received a Community Development Block Grant (CDBG) delegated by the federal government's CARES (Coronavirus Aid, Relief, and Economic Security) Act and stewarded by the Southcoast Community Foundation. The purpose of the grant is to address disparities in access to necessities caused by the COVID-19 pandemic, specifically for food.

The SHBH Food Pantry at the Community Wellness Center in New Bedford has seen the financial impact in the numbers served growing 50% from 1,511 in 2019, to 2,172 in 2021, during the pandemic. The exponentially rising expenses for housing, oil, electricity, labor services, and others have left many families without the means to purchase nutritious food. The grant is targeted to support those below the poverty line, which applies historically to all the people supported by the SHBH Food Pantry in New Bedford.

Using the CDBG funding, SHBH will establish two new food pantries at Community Wellness Centers in Fall River and Taunton. The funding will provide much-needed assistance to acquire equipment, non-perishable food, and hot-and-ready meals. The funding also supports the SHBH mobile outreach team to provide access to food in the community where the most in-need and hard-to-reach populations reside.



Gratitude *to our* Generous Funders

Founder's Club \$10,000 to \$1,000,000

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Massachusetts Department of Developmental Services
Massachusetts Department of Early Education and Care
Massachusetts Department of Elementary and Secondary Education
Massachusetts Department of Mental Health

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Massachusetts Department of Youth Services
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Massachusetts Executive Office of Labor and Workforce Development
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